# BALANCE SHEET AT JUNE 30, 2017

### ASSETS

| E THOUSAND                                 | NOTE     | 30.06.17         | 30.06.16         |
|--|----------|------------------|------------------|
| NON-CURRENT ASSETS                         |          | 757,472          | 705,263          |
| Sports intangible assets                   | 4        | 366,246          | 333,500          |
| Other intangible assets                    | 5        | 8,788            | 10,450           |
| Property, plant and equipment              | 6        | 332,700          | 323,602          |
| Investment properties                      | 7        | 10,654           | 10,609           |
| Non-current investments                    | 8.1      | 26,677           | 11,192           |
| Deferred tax assets                        | 16       | 12,407           | 15,910           |
|  |          |                  |                  |
|  |          |                  |                  |
| CURRENT ASSETS                             |          | 317,190          | 339,856          |
| Inventories                                | 9        | 317,190<br>2,551 | 339,856<br>2,576 |
|  | 9<br>8.2 |                  | 2,579            |
| Inventories                                |          | 2,551            | 2,579<br>122,690 |
| Inventories<br>Trade and other receivables |          | 2,551<br>131,527 |                  |



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## **EQUITY AND LIABILITIES**

| E THOUSAND                              | NOTE | 30.06.17  | 30.06.16  |
|---|------|-----------|-----------|
| EQUITY                                  |      | 463,476   | 442,248   |
| Capital and reserves                    | 11   | 458,912   | 437,540   |
| Entity's fund and reserves              |      | 404,513   | 378,435   |
| Revaluation reserve RD 7/96             |      | 8,548     | 8,548     |
| Revaluation reserve law 16/2012         |      | 20,277    | 20,277    |
| Capitalization reserve                  |      | 4,202     |           |
| Profit for the year                     |      | 21,372    | 30,280    |
| Grants, donations and bequests received | 12   | 4,564     | 4,708     |
| NON-CURRENT LIABILITIES                 |      | 162,127   | 177,386   |
| Non-current provisions                  | 13.1 | 13,699    | 36,939    |
| Non-current payables                    | 14.1 | 117,585   | 103,898   |
| Bank borrowings                         |      | 81,791    | 81,689    |
| Other financial liabilities             |      | 35,794    | 22,209    |
| Deferred tax liabilities                | 16   | 13,891    | 14,397    |
| Non-current accruals                    | 15   | 16,952    | 22,152    |
| CURRENT LIABILITIES                     |      | 449,059   | 425,485   |
| Current provisions                      | 13.2 | 1,745     | 1,350     |
| Current payables                        | 14.2 | 69,810    | 131,513   |
| Bank borrowings                         |      | 216       | 219       |
| Other financial liabilities             |      | 69,594    | 131,294   |
| Trade and other payables                | 14.3 | 287,012   | 225,200   |
| Current accruals                        | 15   | 90,492    | 67,422    |
| TOTAL EQUITY AND LIABILITIES            |      | 1,074,662 | 1,045,119 |

## **INCOME STATEMENT FOR THE** YEAR ENDED JUNE 30, 2017

| A HOMBAUD  | NOTE    | 2016/2017                 | 2015/2016                  |
|--|---------|---------------------------|----------------------------|
| © HOUSAND  CONTINUING OPERATIONS   | RUIC    | 2010/2017                 | 2019/2010                  |
|  |         |                           |                            |
| Revenue  |         |                           |                            |
| Membership fees, ticket sales and other stadium revenue  |         | 166,569                   | 153,730                    |
| International and friendly matches   |         | 85,858                    | 86,039                     |
| Broadcasting   |         | 165,299                   | 167,577                    |
| Marketing  | 17.1    | 254,138<br><b>671,864</b> | 212,364<br><b>619,71</b> 0 |
| 0  |         |                           |                            |
| Supplies  Raw materials and other consumables used   | 17.2    | (26,347)                  | (22,252                    |
|  |         |                           |                            |
| Other operating income   | 17.1    | 1,030                     | 229                        |
| Players and other personnel expenses   | 17.3    | (406,109)                 | (306,877                   |
| Other operating expenses   |         |                           |                            |
| Losses, impairment and changes in trade provisions   | 17.4    | (1,841)                   | 759                        |
| Other operating expenses   | 17.4    | (154,241)                 | (128,596                   |
|  |         | (156,082)                 | (127,841)                  |
| Depreciation and amortization  | 4,5,6,7 | (110,157)                 | (123,574                   |
| Non-financial and other capital grants   | 12      | 192                       | 193                        |
| Provision surpluses  | 13.1    | 1,539                     |                            |
| Impairment, gains/(losses) on disposal of non-current assets<br>and other exceptional gains/(losses) |         |                           |                            |
| Impairment and losses  | 17.5    | 22                        | (1,913                     |
| Gains/(losses) on disposal and other   | 17.5    | 51,667                    | 1,633                      |
|  |         | 51,689                    | (280                       |
| RESULTS FROM OPERATING ACTIVITIES  |         | 27,619                    | 39,30                      |
| Finance income   |         |                           |                            |
| Marketable securities and other financial instruments  | 17.6    | 1,657                     | 9,158                      |
| Finance expenses   | 17.6    | (3,011)                   | (5,123                     |
| NET FINANCE INCOME/(EXPENSE)   |         | (1,354)                   | 4,03                       |
| PROFIT BEFORE TAX  |         | 26,265                    | 43,34                      |
|  |         |                           | 70,04                      |
| Income tax expense   | 16.1    | (4,893)                   | (13,063                    |
| PROFIT FOR THE YEAR FROM CONTINUING OPERATIONS   |         | 21,372                    | 30,280                     |
| PROFIT FOR THE YEAR  |         | 21,372                    | 30,280                     |
|  |         |                           |                            |





A) Statement of recognized income and expense for the years ended June 30, 2017 and 2016.

| 6 THOUSAND  | NOTE | 2016/2017 | 2015/2016 |
|---|------|-----------|-----------|
| Profit for the year                               |      | 21,372    | 30,280    |
| Income and expense recognized directly in equity  |      | -         | -         |
| Amounts transferred to the income statement       |      |           |           |
| Grants, donations and bequests received           | 12   | (192)     | (193)     |
| Tax effect  | 12   | 48        | 48        |
| Total amounts transferred to the income statement |      | (144)     | (145)     |
| Total recognized income and expense               |      | 21,228    | 30,135    |

B) Statement of total changes in equity for the years June 30, 2017 and 2016.

| & THOUSAND  | RESERVES | REVALUATION<br>Reserve<br>RD 7/96 | REVALUATION<br>Reserve<br>Law 16/2012 | CAPITALIZATION<br>Reserve | PROFIT/(LOSS)<br>For the year | TOTAL EQUITY | GRANTS,<br>Donations<br>and Bequests<br>Received | TOTAL<br>Equity |
|---|----------|-----------------------------------|---------------------------------------|---------------------------|-------------------------------|--------------|--|-----------------|
| Balance at June 30, 2015                                  | 336,417  | 8,548                             | 20,277                                | -                         | 42,018                        | 407,260      | 4,853  | 412,113         |
| Total income and expense for the year ended June 30, 2016 | -        | -                                 | -                                     | -                         | 30,280                        | 30,280       | (145)  | 30,135          |
| Distribution of prior year profit                         | 42,018   | -                                 | -                                     | -                         | (42,018)                      | -            | -  | -               |
| Balance at June 30, 2016                                  | 378,435  | 8,548                             | 20,277                                | -                         | 30,280                        | 437,540      | 4,708  | 442,248         |
| Total income and expense for the year ended June 30, 2017 | -        | -                                 | -                                     | -                         | 21,372                        | 21,372       | (144)  | 21,228          |
| Distribution of prior year profit                         | 26,078   | -                                 | -                                     | 4,202                     | (30,280)                      | -            | -  | -               |
| Balance at June 30, 2017                                  | 404,513  | 8,548                             | 20,277                                | 4,202                     | 21,372                        | 458,912      | 4,564  | 463,476         |

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#### 3.19 FOREIGN CURRENCY TRANSACTIONS

The Club's functional and presentation currency is the euro.

Foreign currency transactions are translated into euros at the spot exchange rate prevailing at the date of the transaction.

Monetary assets and liabilities denominated in foreign currency are translated at the spot rate prevailing at the reporting date.

Exchange gains or losses arising on this process and on settlement of these assets and liabilities are recognized in the income statement for the financial year or reporting period in which they occur.

#### 3.20 ENVIRONMENTAL ASSETS AND LIABILITIES

Expenses relating to decontamination and restoration work in contaminated areas, as well as the elimination of waste and other expenses incurred to comply with environmental protection legislation, are recognized in the year in which they are incurred, unless they correspond to purchases of assets incorporated in equity to be used over an extended period. In this case, in which case they are recognized in the corresponding line of "Property, plant and equipment" and depreciated using the same criteria as described in Note 3.3 above.

At June 30, 2017 and 2016, the Club had not incurred any such environmental expenditure or recognized any property, plant or equipment of this kind in the balance sheet.

#### 3.21 RELATED PARTY TRANSACTIONS

Related party transactions are measured using the same criteria described above.

The Club considers members of the Club's Board, key managers and the Real Madrid Foundation as related parties.

#### 4. SPORTS INTANGIBLE ASSETS

The breakdown and movement in this item are as follows:

#### 2016/2017

| © THOUSAND                     | OPENING<br>Balance | ADDITIONS AND<br>Allowances | DISPOSALS | TRANSFERS | CLOSING<br>Balance |
|--------------------------------|--------------------|-----------------------------|-----------|-----------|--------------------|
| Football                       |                    |                             |           |           |                    |
| Cost                           | 742,718            | 126,883                     | (7,511)   | -         | 862,090            |
| Accumulated amortization       | (413,228)          | (91,099)                    | 7,018     | -         | (497,309)          |
| Impairment                     | -                  | -                           | -         | -         |                    |
| Net carrying amount football   | 329,490            | 35,784                      | (493)     | -         | 364,781            |
| Basketball                     |                    |                             |           |           |                    |
| Cost                           | 12,850             | 358                         | (2,890)   | -         | 10,318             |
| Accumulated amortization       | (8,840)            | (1,165)                     | 1,152     | -         | (8,853)            |
| Impairment                     | -                  | -                           | -         | -         |                    |
| Net carrying amount basketball | 4,010              | (807)                       | (1,738)   | -         | 1,469              |
| TOTAL NET CARRYING AMOUNT      | 333,500            | 34,977                      | (2,231)   |           | 366,246            |

#### 2015/2016

| 6 THOUSAND                     | OPENING<br>Balance | ADDITIONS AND<br>Allowances | DISPOSALS | TRANSFERS | CLOSING<br>Balance |
|--------------------------------|--------------------|-----------------------------|-----------|-----------|--------------------|
| Football                       |                    |                             |           |           |                    |
| Cost                           | 711,492            | 90,522                      | (59,296)  | -         | 742,718            |
| Accumulated amortization       | (349,850)          | (96,520)                    | 33,142    | -         | (413,228)          |
| Impairment                     | -                  | -                           | -         | -         | -                  |
| Net carrying amount football   | 361,642            | (5,998)                     | (26,154)  | -         | 329,490            |
| Basketball                     |                    |                             |           |           |                    |
| Cost                           | 10,918             | 2,957                       | (1,025)   | -         | 12,850             |
| Accumulated amortization       | (7,297)            | (2,336)                     | 793       | -         | (8,840)            |
| Impairment                     | -                  | -                           | -         | -         | -                  |
| Net carrying amount basketball | 3,621              | 621                         | (232)     | -         | 4,010              |
| TOTAL NET CARRYING AMOUNT      | 365,263            | (5,377)                     | (26,386)  | -         | 333,500            |

of compliance before the current financial period, as at the date of authorisation for issue for the accompanying financial statements, this compliance was still being discussed between the parties.

4. In the 2016/2017 season, once the individual contracts entered into by the clubs concluded, Royal Decree Law 5/2015, of April 30, governing joint exploitation of audiovisual rights of professional football competitions (first and second Spanish football divisions, the King's Cup and the Spanish Supercup) became effective.

The legislation establishes a joint revenue-sharing scheme based on category (first or second division), performance and social acceptance, measured by membership fees and average box office revenue, and the share of the contribution to the generation of income from the marketing of TV broadcasts.

It also establishes a mandatory contribution system (expenditure in accordance with income obtained) to sustain other football categories and associations, and to promote sports in general.

#### 17.2 RAW MATERIALS AND OTHER CONSUMABLES USED

The detail of consumption of raw materials and other consumables during the year is as follows:

| E THOUSAND             | 30/06/2017 | 30/06/2016 |
|------------------------|------------|------------|
| Sports materials used  |            |            |
| Purchases              | 3,896      | 3,204      |
| Change in inventories  | 103        | (146)      |
| Other consumables used |            |            |
| Purchases              | 22,423     | 19,185     |
| Change in inventories  | (75)       | 9          |
| Total supplies         | 26,347     | 22,252     |

The breakdown of purchases by geographic area is as follows:

| E THOUSAND | 30/06/2017 | 30/06/2016 |
|------------|------------|------------|
| Spain      | 26,066     | 22,270     |
| Intra-EU   | 253        | 119        |
| Total      | 26,319     | 22,389     |



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#### 17.3 PERSONNEL EXPENSES

The breakdown of "Personnel expenses" is as follows:

#### 2016/2017

| & THOUSAND  | SALARIES<br>and wages | IMAGE<br>Rights | TERMINATION<br>Benefits/<br>Departures | GROUP<br>Bonuses | SOCIAL<br>Security | OTHER<br>Employee<br>Benefits<br>Expense | TOTAL<br>Personnel<br>Expenses |
|---|-----------------------|-----------------|--|------------------|--------------------|--|--------------------------------|
| Players and coaching staff of first football team           | 247,148               | 6,242           | -                                      | 65,044           | 436                | 1,255                                    | 320,125                        |
| Players and coaching staff of second football team          | 10,834                | 188             | 96                                     | _                | 375                | -  | 11,493                         |
| Players and coaching staff of lower division football teams | 4,189                 | 54              | 337                                    | 143              | 892                | 1,689                                    | 7,304                          |
| Non-sports personnel  | 30,742                | -               | 1,573                                  | 1,375            | 3,998              | 728                                      | 38,416                         |
| Total football  | 292,913               | 6,484           | 2,006                                  | 66,562           | 5,701              | 3,672                                    | 377,338                        |
| Players and coaching staff Basketball                       | 21,041                | 3,382           | -                                      | 1,295            | 433                | 851                                      | 27,002                         |
| Non-sports personnel basketball                             | 1,666                 | -               | -                                      | -                | 103                | -  | 1,769                          |
| Total basketball  | 22,707                | 3,382           | -                                      | 1,295            | 536                | 851                                      | 28,771                         |
| TOTAL PERSONNEL EXPENSES                                    | 315,620               | 9,866           | 2,006                                  | 67,857           | 6,237              | 4,523                                    | 406,109                        |

The breakdown of personnel expenses in the preceding table below sports staff who can be registered in the LNFP (1st and 2nd division A players and coaches) and those who cannot (other football and basketball divisions) is as follows:

#### 2016/2017

| & THOUSAND                                 | SALARIES<br>and wages | IMAGE<br>Rights | TERMINATION<br>Benefits/<br>Departures | GROUP<br>Bonuses | SOCIAL<br>Security | OTHER<br>Employee<br>Benefits<br>Expense | TOTAL<br>Personnel<br>Expenses |
|--|-----------------------|-----------------|--|------------------|--------------------|--|--------------------------------|
| Staff who can be registered in the LNFP    | 247,148               | 6,242           | -                                      | 65,044           | 436                | 1,255                                    | 320,125                        |
| Staff who cannot be registered in the LNFP | 36,064                | 3,624           | 433                                    | 1,438            | 1,700              | 2,540                                    | 45,799                         |
| Total sports personnel expenses            | 283,212               | 9,866           | 433                                    | 66,482           | 2,136              | 3,795                                    | 365,924                        |